

Capital Project Update

March 13, 2019

Agenda

- Why a Capital Project now?
 - Needed work
 - Financial considerations
- Planning Process to date
 - Buildings & Grounds Committee work
 - Capital Project Planning Committee work
- Scope of Work currently being proposed
 - Safety & Security
 - Infrastructure
 - Energy Efficiency
 - Modernizing Learning Spaces
- Project costs
- Project Timeline
- Comments

Why a Capital Project Now?

The District has critical, time-sensitive needs and goals to enhance environments to support student learning

- Addressing aging facility infrastructure needs
- HVAC upgrades, repairs and replacement
- Paving/Sidewalk projects
- Safety and Security Improvements
- Modernizing academic spaces to support collaborative learning, instructional needs and increased and new technology
- Addressing storage needs

The annual, general fund budget cannot support these costly expenditures without large-scale reductions in student programs and deep staffing reductions. Thus, a capital bond project is necessary.

Capital Projects take time - a vote in May results in work in 2022! Delaying a project now will lead to higher maintenance costs on an annual basis and more costly construction in a future project.

Why a Capital Project Now? - Financial Considerations

Goal: Capital Project to result in a <u>Budget Neutral or Tax Neutral impact</u>

- New payments would replace expiring payments in the budget
- No new revenue (new or additional taxes) would be needed to support bond payments for this proposed project
- In 2022-23 annual debt payments drop by \$1.2 million (aka expiring debt)
 - o Goal: New project financing will not exceed expiring debt payments to prevent tax increases.
 - Align borrowing with construction phases
 - Utilize Bond Anticipation Notes (BAN) during project construction (interest and minimal principal payments) as needed
- Currently, borrowing costs/interest rates are still relatively low: ~3% 3.5%
- Estimate that 90% of Project would be eligible for State Aid at ~20% reimbursement from the NYS Education Department
- Rising maintenance costs put a strain on the annual budget and delays in repairs create financial uncertainty

Why a Capital Project Now? - Financial

Within the tax levy cap, the General fund budget cannot support these costly facility expenditures: construction, renovation, etc.

The budget has supported capital work each year, averaging around \$178,000 per year. Some of the work completed includes:

- Paving/sidewalk repair
- Ceiling repair
- HVAC needs/controls
- Electrical improvements
- Window well replacement/concrete work
- Door replacement
- Window repair
- Fence/railing repairs

Buildings & Grounds Committee Work to Date

- RFP and selection of Architect (H2M) and Construction Management (Triton) firms
- Formed larger representative planning committee: Capital Project Planning Committee (CPPC).
- Reviewed Building Condition Survey and Facilities Plan
- Defined Preliminary Considerations and Needs both District-wide and school-specific
- Reviewed scope identified by CPPC
- Reviewed sketches and cost estimates from H2M/Triton
- BOE Buildings and Grounds Committee reviewed all details and provided numerous pubic updates/presentations
- Considered community feedback on proposed scope/locations for suggested revisions to scope
- Today, District administration and the B&G Committee present final recommendations to full Board for community vote

Capital Project Planning Committee Work

Cross section of stakeholders plus strategic advisors

- Board of Education members (B&G committee)
- Administration Supt, Asst Supt, Principals, Director of Facilities
- IFA representatives
- CSEA representatives Clerical/Aides, Custodial units
- Community representatives each school, PTSA
- Strategic Partners architect, construction management, security and technology consultants

Committee identified 52 items for Consideration by B&G

Created a collaborative document with comments and questions. Document utilized by architect and B&G for insight/community perspective

Further meetings were held with principals and architects based on the documented requests

Capital Project Planning - Design Process

- It is important to note that any designs or sketches shown throughout this presentation are representative only.
- NYS allows for limited design work until after a capital bond vote is successful. Design work allowed to determine if a project is viable and for cost estimation.
- Final detailed design work is a collaborative process with the architects following a successful referendum

Total Project Cost

Goal – Remain Budget Neutral with no additional taxes

Current borrowing rates are around 3%.

The following borrowing amounts would allow us to remain tax neutral with current building aid ratios and a 20 year payback:

<u>Interest Rate</u>	Borrowing Amount
3.5%	\$20,000,000
3.75%	\$19,500,000
4.0%	\$19,000,000
4.25%	\$18,500,000

^{*}Conservatively assumes only 75% of project is aidable at 17.6% aid ratio

Total Project Cost

Current recommendations as presented total

\$17,992,640

Detailed cost estimates will be presented later in the presentation.

Total Project Costs

Second option for consideration by Board

Current recommendations as presented total \$17,992,640

If bond LED cost, add \$875,000.

Total Proposed cost would then be \$18,867,640

Advantages:

- No need to structure as an 10-15 year Energy Performance project
- Enable project to begin quickly
- Energy savings from installation could be applied to other budgetary needs
- Likely to get better borrowing cost than as a separate project
- Total project cost is within comfortable total borrowing amount for budget neutral project

Scope Of Work

- Work was identified as a result of the 2015 Building Condition Survey and 5-year Capital Plan, <u>community-based committee work</u> and review by the Board B&G Committee in partnership with the professional opinions of the Architect/Engineering Firm and other partners
- Each building and adjoining site was carefully inspected, with health and safety items receiving the highest priority
- The following scope of work is categorized as:
 - Safety & Security
 - Infrastructure
 - Energy Efficiency
 - Modernizing Learning Spaces

Scope: Safety & Security

The following safety and security initiatives are proposed for inclusion in the capital project:

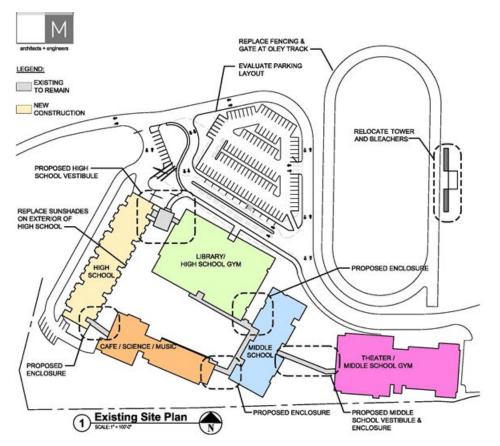
- Enclose the Campus reduce entry points to locations with security vestibules
- New Entry/ Vestibule at High School
- Security Vestibules at the Middle School, Main Street School and Dows Lane
- Install additional security cameras District-wide
- Enhance signage District-wide
- Improve exterior lighting at the Campus and Main Street School
- Install a card access door entry system District-wide for exterior and classroom doors with auto lockdown ability
- Install safety film on identified windows

Safety & Security Need: Enclose Campus



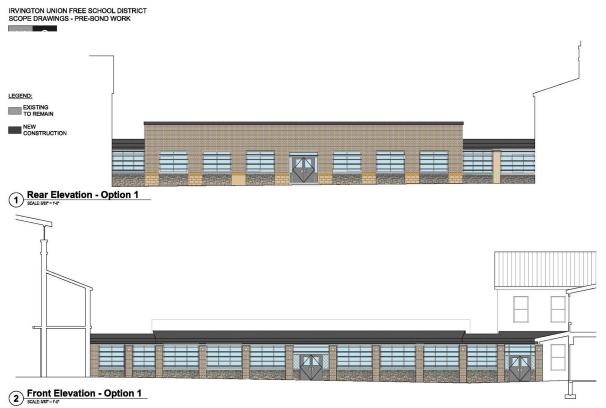


Safety & Security - Site Plan



- Location of the proposed enclosures
- New High School Vestibule
- Location of the bleachers and pressbox
- New traffic flow would add approx. 8 parking spaces

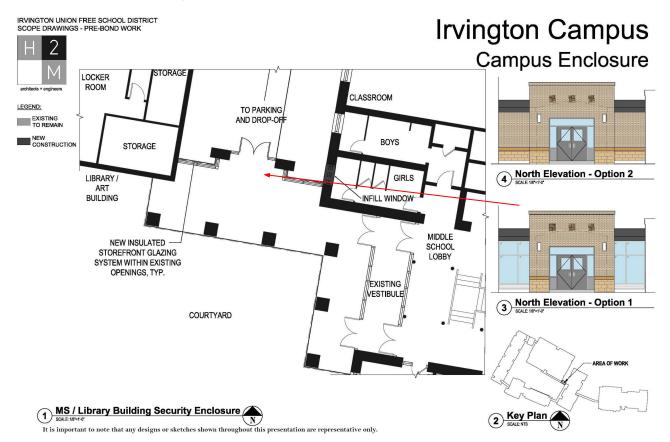
Safety & Security - Enclose Campus



Potential renderings of enclosed walkway between IMS and the Theater Gym Building

Ultimate design will look to maximize light and keep "open air" feel to the extent possible

Safety & Security - Enclose Campus



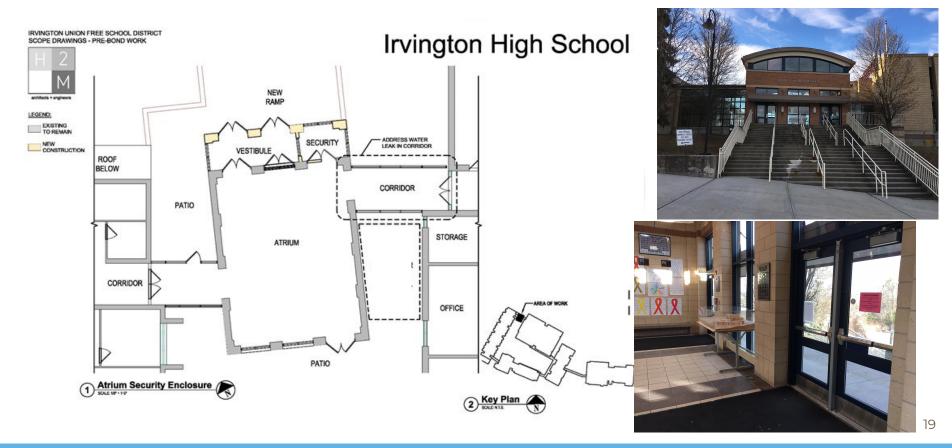
Create a new entry way that is ADA compliant and has room for a security vestibule





Current High School Entrance - No vestibule for security; Students/Visitors enter through the Maher Gym/Art wing to High School building

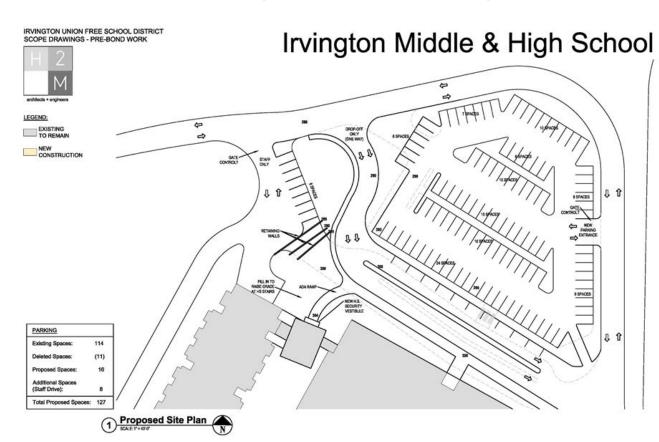
Create a new entry way that is ADA compliant and has space for a security vestibule



Proposed New IHS entry



Scope: Safety & Security



Grading and site work for new entrance and paving needs will provide an opportunity to:

- Improve traffic patterns
- Increase space between building and roadway for increased safety
- Add parking spaces

Scope: Safety & Security

Security Audit/Security Best Practices

- Vestibules needed to screen visitors prior to school entry
 - Multiple entry points present security challenges during emergencies and for daily visitor management
- Ability to remotely lock down exterior/classroom doors; upgrade locks; access control
- Safety and security film on windows with higher security vulnerability
- Security cameras

Facility enhancements will complement school-based mental health/SEL programs and staffing that include:

- Guidance Counselors, Social Worker, Psychologists, etc
- Curricular programs
- School-based initiatives and events

The following Infrastructure initiatives are proposed for inclusion in the capital project:

- Site work and paving throughout the District
- Roof replacement at Dows Lane
- Floor abatement at Main Street School and Dows Lane
- Renovate bathrooms at the High School
- Replace the waste line at Main Street School
- Walkway Repair at Main Street School
- Electrical Service Upgrade at Main Street School

The following Infrastructure initiatives are proposed for inclusion in the capital project:

- District maintenance building behind High School and small equipment storage shed at Dows Lane
- Small storage building for athletic equipment with concession and bathrooms at the campus
- Bleachers and press box at Meszaros Field
- Walkway for bleachers to athletic storage
- Site work/utilities for bleachers and press box
- Replace fence at Meszaros Field/Oley Track
- Outdoor bathroom at Dows, either Stand-alone or attached to building
- Repave the basketball court and remove trailer behind Dows
- Paint Main Street School bell tower
- Allowance for additional trees/landscaping







Examples of paving needs that extend beyond the scope of the annual budget.

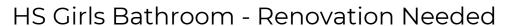




Dows Lane School - Library Roof





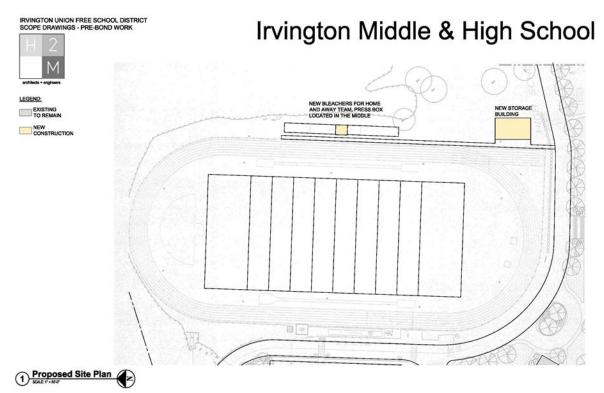




Repaint Main Street School Bell Tower



Tower is in poor condition





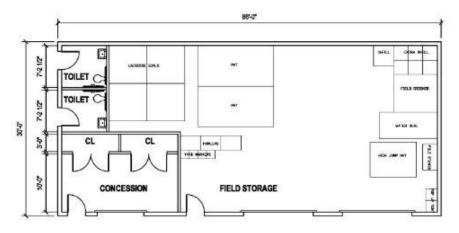
Stock photo for illustration. Bleachers will be recessed into hill and maintain space for hill seating.



Proposed Sketch for Field Storage Building



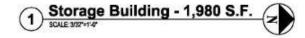
SCOPE DRAWINGS - PRE-BOND WORK



Small building to store outdoor athletic equipment, such as track mats, hurdles to prolong asset life

Concession space

Outdoor bathrooms



Current Storage for Grounds Maintenance Equipment







Current Storage for Grounds Vehicles and Plows







Trucks rusting prematurely due to outside storage. At a minimum, need location to wash and care for vehicles to extend life

Scope: Infrastructure - Current need for storage includes:

Vehicles include:

- 3 Pickup trucks
- 1 Dump truck
- Salt spreader
- 2 Riding lawn mowers with attachments
- Utility vehicle
- Leaf vacuum trailer
- Snow plow attachments

Equipment includes:

- Fuel storage cabinets for small equipment (not vehicles)
- Chain saws
- Weed whackers
- Push mowers
- Snow blowers
- Hedge trimmers
- Chainsaws
- Tool Cabinets





Need for temperature controlled space to perform maintenance and prevent rust and vehicle damage

Facility Storage - A Decentralized Approach

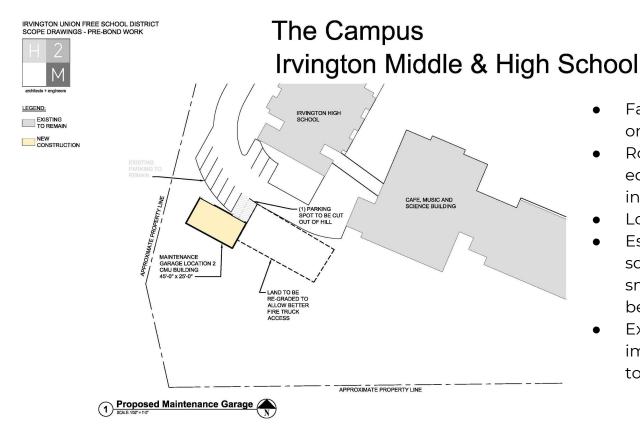
Small Maintenance Building is proposed behind the High School to allow for work on vehicles. Approximately 1125 square feet.

- Much less visible location.
- Will need to regrade land, but will also allow for improved emergency vehicle access to back of school buildings.

Building would provide room to store and access much of the small equipment and gas powered mowers/snow removal equipment used during the season.

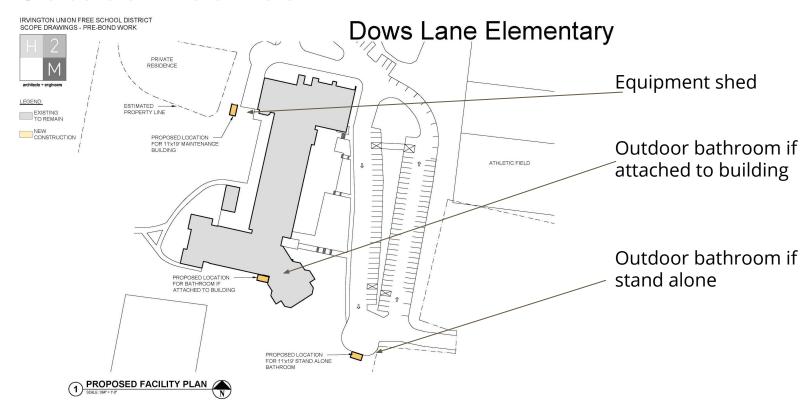
A second shed would be put behind the District Office at Dows to store equipment at that location.

Proposed Location for Facilities Building

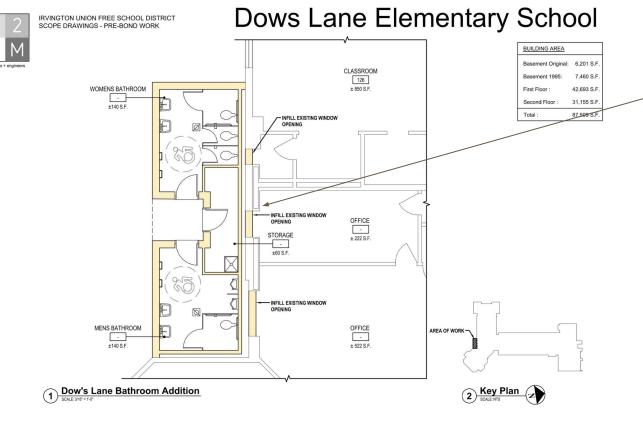


- Facilities Building with room to work on/store one vehicle
- Room for storage of gas powered equipment which can't be stored inside building with students
- Located behind the High School
- Estimate building would be 1125 square feet. Might need to be smaller if significant rock excavation becomes an issue.
- Excavation/regrading will allow for improved emergency vehicle access to back of school

Proposed Location for Facilities Equipment Shed and Outdoor Bathroom



Proposed Location for Bathroom



Potential schematic if we attach bathroom with outdoor access to building.

Stock photo of stand alone bathroom unit. Design will be determined after vote.



Proposed Location for Storage



Repave Basketball court



New location for Facility Equipment storage shed. Approximately 10' by 20'

Remove old Storage Shed

Energy Efficiency/Air Conditioning

The following Energy Efficiency initiatives are proposed for inclusion in the capital project:

- Replace the boiler at Dows Lane
- Replace exterior wall and shade panels at the High School *
- Replace classroom univents at the High School
- Upgrade controls for the univents at the High School
- Install window solar and safety film district-wide *
- Replace lights with LEDs district-wide Plan is to use Energy Contract which considers cost savings in pricing
- Air Conditioning for Maher Gym; Campus Gym; Main Street School Gym;
 Dows Lane Gym

^{*} Crossover to Safety and Security

Scope: Energy Efficiency







Dows Lane Boiler - Failing pipes and sessions

Scope: Energy Efficiency



HS Classroom Univent - very outdated



HS Shade Panels - cracks

Air Conditioning Analysis

- Preliminary estimated cost of <u>Central Air Conditioning</u> of Classrooms, Hallways, and other larger spaces not currently cooled = \$8,474,250. Cost would take up approximately half of capital project budget!
- Currently cooled spaces: Campus Cafeteria and Science Building; Campus Library and Community Presentation Room (CPR); Campus Theater; Dows Cafeteria; Dows Library and Computer Lab; All Main offices, Health offices, and Guidance offices.
 - Some classrooms are cooled by window AC units. The equates to the following data:
 - 28% of High School Classrooms
 - 63% of Middle School Classrooms
 - 48% of Dows Classrooms
 - 69% of Main St. Classrooms
- The <u>current project proposal</u> adds AC to the Maher, Campus, Dows, and MSS Gyms to provide each school with at least one large space air conditioned
- Will continue to add room units on annual budgetary basis to achieve cooling of 100% of instructional spaces

Energy Efficiency - LED Lighting

- Proposal to change all current light fixtures to LED lighting
- Saves on energy costs, bulb replacement
- Provides softer yet brighter light

Currently exploring utilizing an Energy Contract to achieve this conversion or include the cost of the project in this bond. An Energy Contract would free up funds in the bond project for other considerations and would be paid from the energy savings generated over ten years.

Total upfront cost: \$875,000

Energy Efficiency - Other Considerations

The Committee explored options for solar/alternative energy sources

Such opportunities will:

- Reduce carbon footprint
- Provide learning opportunities for students

Current challenges:

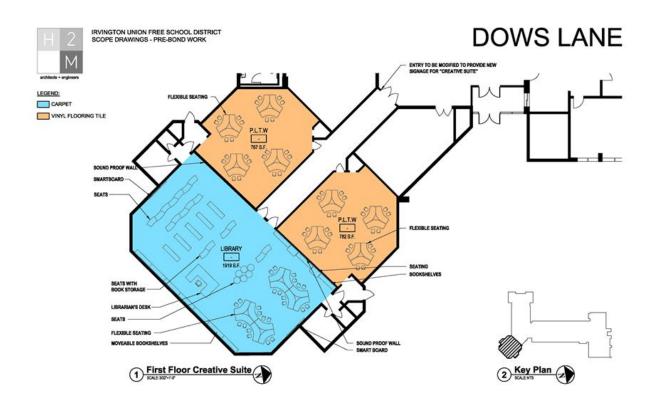
- Need new roofs or larger spaces to install solar panels
- Cost prohibitive to purchase/install for limited financial gain (current)
- Consideration of Participating Provider Agreements (PPA)
 - Typically require 25 year agreements with fixed rates (cost benefit??)
- Potential for future Energy Performance contract as industry evolves

District remains committed to Energy conservation, recycling and other methods to be eco-friendly citizens and will continue to explore options

The following areas are proposed for inclusion in the capital project:

- Reconfiguring Library spaces Dows, Campus
- Address needs of the Campus Theater
- Updating Science/Computer Labs (MS, MSS)
- Classroom Casework (Art & Music)

Modernizing Learning Spaces - New Creative Suite for Library and Project Lead the Way



Renovations would include:

- Removing fixed furniture
- New flooring
- Adding glass partitions
- Upgrading electrical
- Adding flexible placement furniture, computer tables and bookshelves

Modernizing Learning Spaces - Dows Library

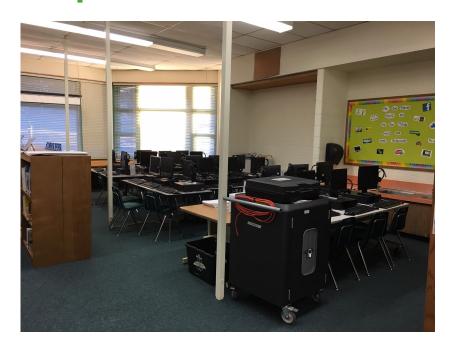


Convert to PLTW space



Current fixed position shelving

Modernizing Learning Spaces - Dows Library/ Computer Room





Remove fixed computer stations

Convert to PLTW space

Modernizing Learning Spaces - What could Dows library look like?





Modernizing Learning Spaces - Campus Library



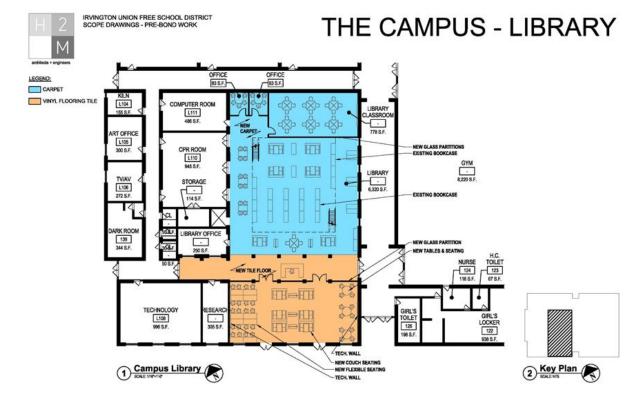


Modernizing Learning Spaces - Campus Library



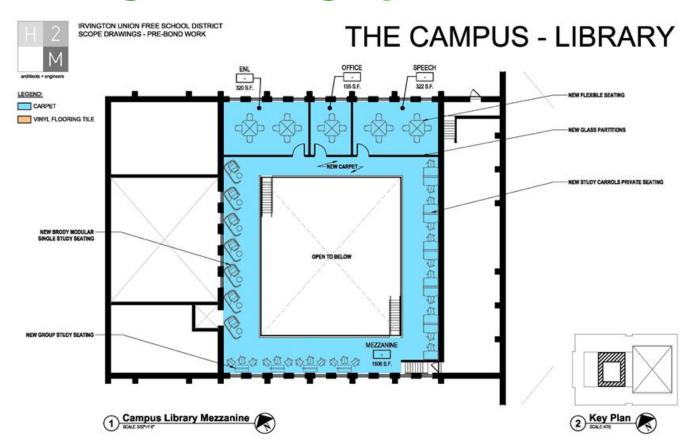


Modernizing Learning Spaces - Campus Library



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Illustrative stock photos

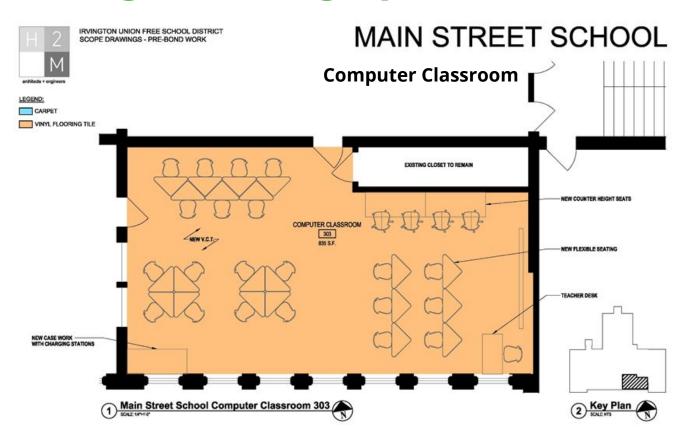
Modernizing Learning Spaces - Existing MSS Computer Lab/PLTW classroom

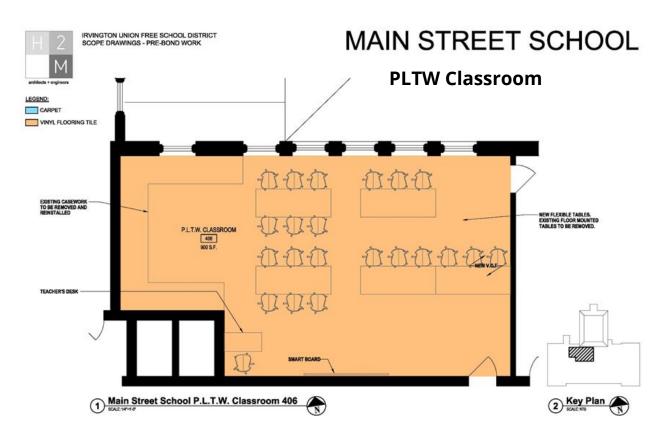


Goal: Convert fixed desktop model to furniture to support all devices

Goal: Remove old science room fixed tables with gas/water lines









What could it look like?

Stock photos

Modernizing Learning Spaces - Art/Music Classroom Storage



Existing room





Possible Solutions



Modernizing Learning Spaces - Art/Music Classroom

Storage



Existing Room

Possible Solutions



Total Project Cost

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Total Project Cost

Current recommendations as presented total

\$17,992,640

Total Project Cost - by Category

Safety and Security: \$2,609,475

Infrastructure: \$7,903,219

Energy Efficiency/AC: \$3,563,504

Modernizing Learning Spaces: \$3,874,443

\$17,992,640*

Estimates developed by Triton Construction based upon sketches and engineering review by H2M Architects.

^{*} includes allowance of \$42,000 for expediting SED Review

Total Project Cost - by Location

Dows Lane: \$3,994,131

Main Street School: \$2,163,448

MS/HS Campus: \$11,835,061

\$17,992,640

Estimates developed by Triton Construction based upon sketches and engineering review by H2M Architects.

Detail Project Costs

Safety and Security	Campus	MSS	Dows	Total Cost
New High School Entry/ Vestibule & Middle	QVIII	107		
School Vestibule Alteration	\$699,101			\$699,101
Vestibules		\$25,200	\$61,600	\$86,800
Enclose Walkways	\$613,260	\$130,000		\$743,260
Swipe Card Door Entry	\$150,000	\$41,250	\$61,600	\$252,850
Bollards	\$50,000		5	\$50,000
Cameras	\$50,000		2	\$50,000
Signage	\$50,000	- C ()		\$50,000
Exterior Lighting	\$20,000	\$10,000		\$30,000
Subtotal Security	\$1,632,361	\$206,450	\$123,200	\$1,962,011
With soft costs				\$2,609,475

Soft costs cover design and construction management fees, construction contingency including cost escalation

Detail Project Costs

Protection of Infrastructure/Protect Assets	Campus	MSS	Dows	Total Cost
Other Site Work/Paving	\$681,598	146370	556860	\$1,384,828
Dows Lane Library Roof			\$174,020	\$174,020
Floor Abatements		\$84,672	\$112,200	\$196,872
Allowance to renovate HS Bathrooms	\$400,000			\$400,000
Replace Waste Line		\$150,000		\$150,000
MSS Walkway repair		\$65,000		\$65,000
AC Electrical Service Upgrade		\$400,000		\$400,000
District Vehicle and Equipment Storage Building	\$705,000		\$88,000	\$793,000
Repave Basketball court area			\$75,000	\$75,000
Athletic Equipment Storage with Concession, Bathrooms	\$1,250,000			\$1,250,000
Bleachers	\$370,000			\$370,000
Pressbox	\$88,550			\$88,550
Site work/Utilities for Bleachers and pressbox	\$130,000			\$130,000
Replace Meszaros Fence	\$50,000			\$50,000
Outdoor bathroom			\$275,000	\$275,000
Paint Bell Tower		\$65,000		\$65,000
Allowance for trees/landscaping	\$75,000			\$75,000
Subtotal Infrastructure	\$3,750,148	\$911,042	\$1,281,080	\$5,942,270
With soft costs				\$7,903,219

Detail Project Costs

Energy Efficiency	Campus	MSS	Dows	Total Cost
Replace Boiler	BAIMA	0	\$600,000	\$600,000
Exterior Wall and Shade Panels	\$216,000			\$216,000
Replace Classroom Univents	\$555,000			\$555,000
Univent Control System - Upgrade	\$275,000	1856		\$275,000
Air Conditioning - Maher Gym	\$89,640	1000	-	\$89,640
Air Conditioning - Campus Gym	\$373,680	/5	2	\$373,680
Air Conditioning - MSS Gym	. Ap.	\$303,300		\$303,300
Air Conditioning - Dows Gym	ASPERA AV P		\$168,120	\$168,120
Window Solar Control Film	\$47,045	\$11,971	\$39,570	\$98,586
Subtotal Energy Efficiency	\$1,556,365	\$315,271	\$807,690	\$2,679,326
With soft costs				\$3,563,504

Detail Project Costs

Modernizing Learning Spaces	Campus	MSS	Dows	Total Cost
Casework	\$186,650	0.	\$159,500	\$346,150
Campus Library	\$1,533,283			\$1,533,283
Computer Room		\$116,100		\$116,100
Dows Library conversion to creative suite			\$495,810	\$495,810
Related Services Room renovation		1856	\$77,300	\$77,300
Old PLTW suite to related services space		_	\$48,000	\$48,000
Science Room		\$72,000		\$72,000
Middle School Science	\$65,582	12		\$65,582
Visualization Suite	\$96,390	2		\$96,390
Theater carpet/projector/sound	\$62,500			\$62,500
Subtotal Modern Learning Spaces	\$1,944,405	\$188,100	\$780,610	\$2,913,115
With soft costs				\$3,874,443

Total Project Costs

Second option for consideration by Board

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Total Proposed cost would then be \$18,867,640

Advantages:

- No need to structure as an 10-15 year Energy Performance project
- Enable project to begin quickly
- Energy savings from installation could be applied to other budgetary needs
- Likely to get better borrowing cost than as a separate project
- Total project cost is within comfortable total borrowing amount for budget neutral project

Pre Bond Schedule and Timeline

6/18/18 - 1/31/19 Review and define scope, prepare sketches, cost estimating

2/7/19 Special BOE Meeting/Community Forum; Present recommended project scope

2/9/19 Community Forum

2/12/19 Board/ Community Q & A

2/26/19 Board/Community update

3/13/19 B&G Final Recommendation of Scope

3/19/19 SCOPE OF WORK OF BOND AND ALL COSTS TO BE FINALIZED;

FINALIZE BOND AMOUNT

Pre Bond Schedule and Timeline

12/1/18 – 3/5/19 SEQRA process/Bond Counsel

District to provide Bond Counsel Final Bond Proposition

Scopes of Work and Construction Cost Opinions;

Bond Counsel prepares all necessary resolutions for the BOE

3/19/19 BOE adopts a Resolution Calling for Bond Referendum to be held on

May 21, 2019

SEQRA Determinations adopted by BOE

4/6/19 District Clerk to publish the Notice of Bond Referendum in School District

Newspaper(s) (45 days prior to the date of the bond vote)

March - May 2019 Public Information Sessions and School District Newsletter distributed

describing bond issue and its impact

5/21/19 Special District Meeting and Election

Discussion

